

Condensed interim consolidated financial statements

as of September 30, 2024

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Basics

MAHLE GmbH, Stuttgart

Condensed interim consolidated financial statements as of September 30, 2024

Business activities and corporate structure

MAHLE is one of the world’s leading development partners and suppliers to the automotive sector. As a technological pioneer of the mobility of tomorrow, our goal is to make mobility more efficient, more environmentally friendly, and more comfortable. MAHLE products are installed in millions of passenger cars and commercial vehicles.

However, our components and systems are not limited to automotive applications. For decades they have been found in stationary and mobile machinery, as well as in marine and rail transport applications.

The MAHLE Group is divided into five business units: Engine Systems and Components, Filtration and Engine Peripherals, Thermal Management, Electronics and Mechatronics, and Aftermarket. There are also three Profit Centers that serve specific market and customer segments, as well as central service businesses. The joint venture Behr-Hella Thermocontrol (BHTC) was grouped in the Control Units Profit Center. MAHLE sold its shareholding in the joint venture Behr-Hella Thermocontrol (BHTC) on April 2, 2024.

The non-profit MAHLE Foundation holds 99.9 percent of the company shares. The remaining 0.1 percent is held by the Verein zur Förderung und Beratung der MAHLE Gruppe e.V. (MABEG), which also holds all voting rights and thus exercises shareholder rights. This structure enables us to safeguard our corporate independence and thereby form the basis for long-term planning and investment decisions.

Additional information on our business activities and corporate structure can be found in the Group management report for the 2023 business year.

OWNERSHIP STRUCTURE OF THE MAHLE GROUP

MABEG Verein zur Förderung und Beratung der MAHLE Gruppe e.V.	MAHLE-STIFTUNG GMBH
Company shares 0.1 %	Company shares 99.9 %
Voting rights 100 %	Voting rights 0 %
No profit-participation rights	Receives dividends to finance MAHLE Foundation projects

MAHLE GROUP

BUSINESS UNITS

Engine Systems and Components	Filtration and Engine Peripherals	Thermal Management	Electronics and Mechatronics	Aftermarket
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PROFIT CENTERS & SERVICES

Motorsports and Special Applications
Large and Small Engine Components
Industrial Thermal Management
Central Service Businesses

Consolidated balance sheet

as of September 30, 2024, in EUR '000

	Sept. 30, 2024 unaudited	Dec. 31, 2023		Sept. 30, 2024 unaudited	Dec. 31, 2023
ASSETS			EQUITY AND LIABILITIES		
A. Fixed assets			A. Equity		
I. Intangible assets			I. Subscribed capital	150,000	150,000
1. Purchased concessions, industrial and similar rights and assets, as well as licences in such rights and assets	68,540	100,903	II. Capital reserves	166,430	166,430
2. Goodwill	72,614	100,479	III. Retained earnings	1,447,683	1,450,975
3. Prepayments	462	480	IV. Equity impact from currency translation	-186,333	-187,330
	141,616	201,862	V. Consolidated unappropriated retained earnings	0	8,128
II. Property, plant, and equipment			VI. Consolidated retained profit brought forward	128	0
1. Land, leasehold rights, and buildings including buildings on third-party land	953,984	922,224	VII. Consolidated net income/net loss attributable to the parent company	-88,743	0
2. Technical equipment and machinery	1,291,117	1,337,551	VIII. Non-controlling interests	-535	22,584
3. Other equipment, fixtures, and furniture	109,904	125,505		1,488,630	1,610,787
4. Prepayments and assets under construction	365,503	528,320	B. Badwill	17,820	33,895
	2,720,508	2,913,600	C. Provisions		
III. Financial assets			1. Provisions for pensions and similar obligations	831,642	841,420
1. Shares in affiliated companies	706	1,131	2. Provisions for taxes	138,146	116,559
2. Shares in associated companies	22,757	22,986	3. Other provisions	1,615,452	1,640,035
3. Equity investments	1,670	1,835		2,585,240	2,598,014
4. Loans to companies in which participations are held	90	90	D. Liabilities		
5. Long-term securities	13,968	13,881	1. Bonds	1,250,000	780,000
6. Other loans	8,215	37,963	2. Liabilities to banks	757,244	1,385,035
	47,406	77,886	3. Payments received on account of orders	12,004	9,595
	2,909,530	3,193,348	4. Trade payables	1,106,556	1,302,146
B. Current assets			5. Liabilities on bills accepted and drawn	76,101	69,562
I. Inventories			6. Liabilities to affiliated companies	4,595	5,184
1. Raw materials, consumables, and supplies	697,896	686,850	7. Liabilities to companies in which investments are held	1,671	2,532
2. Work in process	219,320	210,021	8. Other liabilities	317,819	366,483
3. Finished goods and merchandise	653,480	663,206	<i>thereof from taxes: 81,890 (prev. yr.: 136,010)</i>		
4. Prepayments	8,622	13,091	<i>thereof relating to social security and similar obligations: 35,058 (prev. yr.: 41,398)</i>		
5. Prepayments received	-84,261	-96,329		3,525,990	3,920,537
	1,495,057	1,476,839	E. Deferred income	25,874	39,695
II. Receivables and other assets				7,643,554	8,202,928
1. Trade receivables	1,728,022	1,730,863			
2. Receivables from affiliated companies	11,514	9,451			
3. Receivables from companies in which investments are held	1,129	1,431			
4. Other assets	434,240	614,572			
	2,174,905	2,356,317			
III. Other securities	21,299	28,706			
IV. Cash in hand, bank balances, and checks	691,022	813,399			
	4,382,283	4,675,261			
C. Prepaid expenses	40,358	30,431			
D. Deferred tax assets	289,605	284,074			
E. Excess of plan assets over post-employment benefit liability	21,778	19,814			
	7,643,554	8,202,928			

Consolidated income statement

from January 1 to September 30, 2024, in EUR '000

	2024 unaudited	2023 unaudited
1. Sales	8,784,567	9,705,287
2. Cost of sales	-7,381,066	-8,223,040
3. Gross profit on sales	1,403,501	1,482,247
4. Selling expenses	-437,343	-484,727
5. General administrative expenses	-477,677	-450,470
6. Research and development expenses	-479,847	-496,383
7. Other operating income	630,440	480,665
<i>thereof from currency translation: 279,271 (prev. yr.: 279,363)</i>		
8. Other operating expenses	-477,771	-398,086
<i>thereof from currency translation: -285,726 (prev. yr.: -271,231)</i>		
9. Investment income	3	496
10. Income from other securities and long-term loans	266	4
11. Result from associated companies	11	-128
12. Other interest and similar income	33,318	38,523
<i>thereof from affiliated companies: 538 (prev. yr.: 354)</i>		
13. Impairment of financial assets and of securities	-1,178	-1,844
14. Expenses from the transfer of losses	-3,458	-2,287
15. Interest and similar expenses	-135,385	-172,190
Result from business activities	54,880	-4,180
16. Taxes on income	-126,202	-140,585
<i>thereof income from deferred income taxes: 23,126 (prev. yr.: -780 expense)</i>		
17. Result after taxes	-71,322	-144,765
18. Other taxes	-22,231	-21,909
19. Consolidated net income/net loss	-93,553	-166,674
20. Profit applicable to non-controlling interests	-67,334	-59,825
21. Loss applicable to non-controlling interests	72,144	80,406
22. Consolidated net income/net loss attributable to the parent company	-88,743	-146,093

Consolidated cash flow statement

from January 1 to September 30, 2024, in EUR '000

	2024
1. Cash flows from operating activities	
Profit for the period (consolidated net income/net loss including profit and loss applicable to non-controlling interests)	-93,553
+/- Depreciation, amortization, and write-downs of fixed assets/reversals of write-downs of fixed assets	408,528
+/- Increase/decrease in provisions	19,133
+/- Other non-cash expenses/income	12,178
-/+ Increase/decrease in inventories, trade receivables, and other assets not related to investing or financing activities	-45,945
+/- Increase/decrease in trade payables and other liabilities not related to investing or financing activities	-149,006
-/+ Gain/loss on disposal of fixed assets	-4,201
+/- Interest expense/interest income	82,452
- Other investment income	-14
+/- Expenses/income from the transfer of losses/gains	1,036
+/- Expenditure/income of exceptional size and incidence	-81,986
+/- Interest payments/receipts related to interest other than for the provision of capital	5,937
+/- Income tax expense/income	126,202
- Cash payments relating to expenditure of exceptional size and incidence	-62,930
-/+ Income taxes paid	-119,030
	98,801
2. Cash flows from investing activities	
+ Proceeds from disposal of intangible fixed assets	2
- Payments to acquire intangible fixed assets	-1,779
+ Proceeds from disposal of tangible fixed assets	5,825
- Payments to acquire tangible fixed assets	-269,105
+ Proceeds from disposal of long-term financial assets	29,779
- Payments to acquire long-term financial assets	-481
+ Proceeds from disposals of entities included in the basis of consolidation	4,887
- Payments to acquire entities included in the basis of consolidation	-7,175
+ Cash receipts from the investment of cash funds for short-term cash management	70,070
- Cash payments for the investment of cash funds for short-term cash management	-57,971
+ Cash receipts from grants/subsidies received	2,390
+ Cash receipts relating to income of exceptional size and incidence	225,979
+ Interest received	18,379
+ Dividends received	298
+/- Cash received/cash payment due to transfer of gains/losses	-1,036
	20,062

	2024
3. Cash flows from financing activities	
+ Proceeds from the issuance of bonds and from borrowings	660,008
- Cash repayments of bonds and borrowings	-494,901
- Interest payment due to leasing agreements	-17
- Cash payments relating to expenditure of exceptional size and incidence	-27,124
- Interest paid	-88,565
- Dividends paid to shareholders of the parent entity	-8,000
- Dividends paid to minority shareholders	-25,350
	16,051
4. Cash funds at end of period	
Net change in cash funds (subtotals 1-3)	134,914
+/- Effect on cash funds of exchange rate movements and remeasurements	5,805
+/- Effect on cash funds of changes in the basis of consolidation	350
+ Cash funds at beginning of period	507,611
	648,680
Cash-in-hand, bank balances, and checks	813,399
- Bank balances with an initial term of more than 3 months	-8,619
+ Liabilities to banks with an initial term of less than 3 months	-297,169
Cash funds at beginning of period	507,611
<i>thereof from proportionately consolidated entities</i>	<i>20,141</i>
Cash-in-hand, bank balances, and checks	691,022
- Bank balances with an initial term of more than 3 months	-7,924
+ Liabilities to banks with an initial term of less than 3 months	-34,418
Cash funds at end of period	648,680
<i>thereof from proportionately consolidated entities</i>	<i>45,497</i>

The short-term liabilities which were netted against cash balances contained €0k (previous year: €220,825k) that were related to short-term liabilities based on a committed credit line with a remaining tenor of more than one year.

Cash funds amounting to €16,348k that are restricted on disposal are included.

Consolidated statement of changes in equity

from January 1 to September 30, 2024, in EUR '000

PARENT COMPANY										
	Subscribed capital	Capital reserves	Retained earnings	Equity impact from currency translation ¹	Consolidated unappropriated retained earnings	Consolidated retained profit brought forward	Consolidated net income/net loss attributable to the parent company	Total	Non-controlling interests ¹	Consolidated equity
As at December 31, 2022	150,000	166,430	1,493,586	-161,164	5,177	0	0	1,654,029	23,395	1,677,424
Dividend distribution	0	0	0	0	-5,100	0	0	-5,100	-30,362	-35,462
Currency translation	0	0	0	-24,021	0	0	0	-24,021	-4,767	-28,788
Other items	0	0	402	-293	-77	77	0	109	-409	-300
Consolidated net income/ net loss	0	0	0	0	0	0	-146,093	-146,093	-20,580	-166,673
As at September 30, 2023	150,000	166,430	1,493,988	-185,478	0	77	-146,093	1,478,924	-32,723	1,446,201
As at December 31, 2023	150,000	166,430	1,450,975	-187,330	8,128	0	0	1,588,203	22,584	1,610,787
Dividend distribution	0	0	-3,363	0	-8,000	0	0	-11,363	-21,238	-32,601
Currency translation	0	0	0	1,001	0	0	0	1,001	3,048	4,049
Other items	0	0	-299	366	-128	128	0	67	11	78
Changes in the consolidation group	0	0	370	-370	0	0	0	0	-130	-130
Consolidated net income/ net loss	0	0	0	0	0	0	-88,743	-88,743	-4,810	-93,553
As at September 30, 2024	150,000	166,430	1,447,683	-186,333	0	128	-88,743	1,489,165	-535	1,488,630

¹ Including effects from hyperinflation adjustments for Argentina and Türkiye in accordance with GAS 25

Condensed notes to the interim consolidated financial statements as of September 30, 2024

General information

The present interim consolidated financial statements of MAHLE GmbH are prepared in accordance with Sec. 290 et seq. of the German Commercial Code (HGB) and include the following information:

- Consolidated balance sheet as of September 30, 2024
- Consolidated income statement from January 1 to September 30, 2024
- Consolidated cash flow statement from January 1 to September 30, 2024
- Consolidated statement of changes in equity from January 1 to September 30, 2024

The interim consolidated financial statements as of September 30, 2024 should be read in conjunction with the consolidated financial statements as of December 31, 2023 as they do not include all the pieces of information and disclosures that are required for the consolidated financial statements at the end of a fiscal year.

The interim consolidated financial statements as of September 30, 2024 were not subject to any audit or review.

The Group's currency is the euro.

Consolidation group

The interim consolidated financial statements include MAHLE GmbH (parent company), headquartered in Stuttgart/Germany and registered with the district court in Stuttgart (commercial register number 638), as well as 22 domestic and 127 foreign subsidiaries. Furthermore, five companies were consolidated proportionately according to the percentage of shares, and five companies were valued according to the equity method.

In the business year, the following fully consolidated company was removed from the scope of consolidation as part of a sale:

- MAHLE Behr Ostrov s.r.o., Mnichovo Hradiště, Czech Republic, as of January 26

As of April 2, 2024, the following proportionately consolidated companies were no longer consolidated due to the divestiture of the Behr-Hella Thermocontrol (BHTC) subgroup:

- Behr-Hella Thermocontrol GmbH, Stuttgart, Germany
- Behr-Hella Thermocontrol (Shanghai) Co., Ltd., Shanghai, China
- Behr-Hella Thermocontrol EOOD, Sofia, Bulgaria
- Behr-Hella Thermocontrol Inc., Novi, Michigan, USA
- Behr-Hella Thermocontrol India Private Limited, Pune, India

- Behr-Hella Thermocontrol Japan K.K., Yokohama, Japan

- BHTC Finland Oy, Tampere, Finland

- BHTC Mexico S.A. de C.V., San Miguel de Allende, Mexico

As of May 02, 2024, the following fully consolidated subsidiaries of MAHLE Behr GmbH & Co. KG were no longer consolidated due to the sale of the thermostat business:

- MAHLE Behr Queretaro S. de R.L. de C.V., Querétaro, Mexico
- MAHLE Behr Busan Inc., Seoul, South Korea
- MAHLE Behr Thermal Systems (Qingdao) Co., Ltd., Qingdao, China
- Mahle Behr Italy S.R.L., Grugliasco, Italy
- MAHLE Behr Berga GmbH, Stuttgart, Germany
- MAHLE Behr Holýšov s.r.o., Holýšov, Czech Republic

Key changes to the consolidation group

During the first half year of 2024, the subgroup BHTC as well as the thermostat business were divested. Due to the divestiture the assets, liabilities, and deferred income were excluded from the MAHLE Group balance sheet at the time of the sale in the following amounts:

in EUR '000	
Fixed assets	83,794
Current assets	155,977
Prepaid expenses	1,475
Deferred tax assets	11,181
Accruals	66,470
Liabilities	126,229
Deferred income	7,072

Sales decreased due to the divestiture by approximately €172,207k. The earnings situation is not significantly affected by the disposal.

Method of consolidation and currency conversion

The method of consolidation and currency conversion have not changed compared to the consolidated financial statements as of December 31, 2023.

Accounting and valuation principles

The accounting and valuation principles have not changed compared to the consolidated financial statements as of December 31, 2023. Income taxes are determined by the companies included in the consolidated financial statements based on estimated taxable income using the underlying income tax rates.

Explanation of significant changes in the balance sheet

The MAHLE Group's balance sheet total decreased by €559 million to €7,644 million as of September 30, 2024, compared to the end of 2023.

At €2,910 million, fixed assets were €284 million below the previous year's level. Tangible fixed assets decreased by €193 million to €2,721 million. This was due to depreciations exceeding capital expenditure and the one-time deconsolidation effect from the sale of our shareholding in the joint venture Behr-Hella Thermocontrol (BHTC). Intangible assets decreased by €60 million to €142 million because of regular amortization of goodwill and effects from purchase price allocations. Financial assets reduced by €30 million due to the cash inflow from a long-term investment.

Current assets decreased by €293 million to €4,382 million. Inventories are almost unchanged at €1,495 million. Receivables and other assets decreased by €181 million to €2,175 million. This was mainly due to the reduction of VAT receivables. Cash in hand, bank balances, and checks decreased by €122 million to €691 million, compared to

the end of 2023. Amongst others, this was impacted by the repayment of German private placement loans (Schuldscheindarlehen).

Equity amounted to €1,489 million. The decrease compared to the end of the previous year was primarily due to the net loss in the first three quarters of 2024 and dividend payments, respectively. Due to the reduction in the balance sheet total, the equity ratio remained almost unchanged at 19.5 percent.

The goodwill of €18 million is the carrying amount resulting from the acquisition of the air conditioning business of Keihin Corporation (now Hitachi Astemo, Ltd.) in 2021.

Provisions decreased by €13 million to €2,585 million in comparison with the end of the previous year. This is primarily due to the decrease in provisions for warranty and risk, whereas the seasonal increase in provisions for outstanding purchase invoices and tax provisions had a counteracting effect. In comparison to the end of 2023, total liabilities and deferred income decreased by €408 million to a total of €3,552 million. While the issue of €500 million senior notes on May 2, 2024, increased financial liabilities, bank liabilities were reduced by €628 million reaching €757 million. This was mainly due to the repayment of German private placement loans (Schuldscheindarlehen). Trade payables decreased by €196 million to €1,107 million.

Net debt, representing cash-in-hand, bank balances, and checks less bonds and liabilities to banks, amounted to €1,316 million and was therefore €35 million below the level at the end of the previous year. This development was positively impacted by the sale of our shareholding in the joint venture Behr-Hella Thermocontrol (BHTC).

Explanation of significant changes in the income statement

In the first three quarters of 2024, the MAHLE Group generated sales of €8,785 million, representing a 9.5 percent decline compared to the same period last year. This is due to lower sales volume, negative exchange rate impacts, and deconsolidation effects. Negative exchange rate translation effects amounted to €400 million and were mainly due to the devaluation of various currencies against the euro, notably the Argentine peso, but also the Turkish lira, the Japanese yen, the Brazilian real and the Chinese renminbi. The appreciation of the Polish zloty against the euro had a slight counteracting effect. Changes to the consolidation group decreased sales by €172 million and are related to the sale of our shareholding in the joint venture Behr-Hella Thermocontrol (BHTC) on April 2, 2024, and the sale of our thermostat business on May 2, 2024. Due to a higher proportion of sales in currently declining markets such as Europe and North America, the MAHLE Group recorded an organic decline in sales of 3.6 percent compared to the first three quarters of 2023.

EBITDA increased from €558 million in the first three quarters of 2023 to €617 million in the first three quarters of 2024. Despite a decline in sales and a challenging market environment, the EBITDA margin increased to 7.0 percent,

compared to 5.7 percent in the first three quarters of 2023. This was due to achieved productivity increases and adjustments in sales prices, as well as the sale of our shareholding in the joint venture Behr-Hella Thermocontrol (BHTC). In contrast, the EBITDA was adversely affected by volume declines and increased costs, amongst others, caused by labor cost inflation. EBIT rose to €209 million, compared to €110 million in the first three quarters of 2023. The EBIT margin increased to 2.4 percent, compared to 1.1 percent in the same period last year.

The main items of the income statement developed as follows. The gross margin rose from 15.3 percent to 16.0 percent. Negative impacts caused by labor cost inflation and lower sales volume have been overcompensated by achieved productivity increases and sales price adjustments. Selling expenses were reduced by €47 million to €437 million, due to cost optimizations and lower outbound freight costs. General administrative expenses rose from €450 million to €478 million, as the cost improvement programs could partially compensate negative effects from labor cost inflation. Despite the challenging environment, we spent €480 million in research and development in the first three quarters of 2024. The ratio of research and development expenses to sales was 5.5 percent, compared to 5.1 percent in the same period of the previous year. The functional areas include expenses of exceptional size and incidence for additions to provisions for restructuring measures.

In comparison to the first three quarters of 2023 the balance of other operating income and expenses rose by €70 million to €153 million. This is mainly due to the extraordinary income from the sale of our shareholding in the joint venture Behr-Hella Thermocontrol (BHTC) in the low three-digit million range and related consulting costs, which was partially offset by higher expenses related to financing instruments.

The financial result improved to minus €106 million in the first three quarters of 2024, compared to minus €137 million in the same period in the previous year. This is among others due to lower interest expenses from financing as a consequence of reduced financial debt and lower swap premium. The result from business activities was at €55 million and therefore significantly higher than the previous year's result of minus €4 million. This corresponds to an improvement in the ratio to sales from zero percent to 0.6 percent compared to the same period in the previous year. In the first three quarters of 2024, the taxes on income decreased to €126 million, €14 million lower than in the same period in 2023. Net loss amounted to €94 million in the first three quarters of 2024, compared to the net loss of €167 million in prior year's same period.

Explanation of significant changes in the financial position

MAHLE continues to have a broadly diversified Group funding structure, which has been established in recent years. The financing portfolio mainly consists of a syndicated loan, euro-denominated corporate bonds, German private placement loans (Schuldscheindarlehen), bilateral loans, and factoring/asset-backed securities programs. MAHLE pursues the long-term target of an investment grade rating. On April 17, 2024, Moody's changed the outlook on the Ba2 rating of MAHLE from negative to stable, taking into account the stronger financials in 2023. On April 19, 2024, MAHLE was rated by S&P Global for the first time and received a BB rating (outlook stable). On September 18, 2024, S&P Global changed the outlook to negative.

In February 2024, MAHLE signed a syndicated loan agreement of €1.6 billion, replacing the existing syndicated loan that would have matured in 2025. The new syndicated loan contains a €1.2 billion revolving credit facility that matures in 2027, giving MAHLE further financing and planning security. In May 2024, MAHLE issued new senior notes of €500 million at an interest rate of 6.5 percent per annum and due in May 2031. The issue of the €500 million senior notes further optimizes and diversifies the MAHLE Group's

long-term financing structure. The proceeds from the senior notes are used to repay maturing financial debt and for general corporate purposes. The senior notes are guaranteed by certain group companies that also guarantee MAHLE's syndicated loan concluded in February 2024.

In the first three quarters of 2024, the cash flow from operating activities amounted to €99 million, compared to €222 million in the previous year. The decrease compared to the first three quarters of 2023 is among others due to lower set up of provisions for outstanding purchasing invoices, higher cash out from paid taxes and payments for restructuring measures. Cash inflow from the investing activities amounted to €20 million compared to a cash outflow of €260 million in the first three quarters of 2023. This positive cash flow was mainly due to the cash receipt of exceptional size or incidence from the sale of our shareholding in the joint venture Behr-Hella Thermocontrol (BHTC) on April 2, 2024 (€225 million). Cash flow from financing activities also showed a net inflow of €16 million, compared to a cash outflow of €143 million in the previous year. This was mainly due to the issue of €500 million senior notes on May 2, 2024. Associated financing costs are shown, as payments of exceptional size or incidence in this section of the Cash flow statement.

Report on post-balance sheet date events

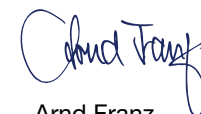
No further events with a retroactive effect on the interim consolidated financial statements occurred after the end of the reporting period as of September 30, 2024.

Insurance of the legal representatives

To the best of our knowledge, and in accordance with the applicable reporting principles, the interim consolidated financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of the group.

Stuttgart/Germany, November 26, 2024

The Management Board of MAHLE GmbH



Arnd Franz



Jumana Al-Sibai



Dr. Beate Bungartz



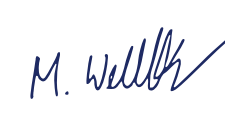
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